

# **Capital Improvements Element 2025 Annual Update:**

## **Financial Report & Community Work Program**

City of Cartersville, GA  
AS ADOPTED 01/6/2026

Resolution No. 01-26

ADOPTION RESOLUTION

Capital Improvements Element

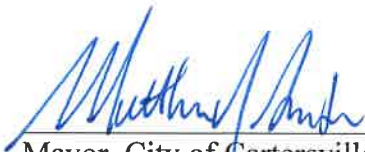
WHEREAS, The City of Cartersville adopted a Capital Improvements Element as an amendment to the *Cartersville Comprehensive Plan*; and

WHEREAS, The City of Cartersville has prepared an Annual Update to the adopted Capital Improvements Element and Community Work Program; and

WHEREAS, the Capital Improvements Element Annual Update was prepared, submitted, and reviewed in accordance with the “Development Impact Fee Compliance Requirements” and the “Minimum Planning Standards and Procedures for Local Comprehensive Planning” adopted by the Board of Community Affairs pursuant to the Georgia Planning Act of 1989, and an advertised Public Hearing was held on November 20th, 2025 at 7:00 p.m. in the City Council meeting room at Cartersville City Hall; and

BE IT THEREFORE RESOLVED, that the City Council of the City of Cartersville does hereby approve and adopt the Capital Improvements Element Annual Update attached hereto and incorporated herein as Exhibit “A” as per the requirements of the Development Impact Fee Compliance Requirements.

ADOPTED THIS DAY, THE 6th OF JANUARY, 2026.



Mayor, City of Cartersville, Georgia

ATTEST:



City Clerk, Julia Drake



This Capital Improvements Element Annual Update has been prepared based on the rules and regulations pertaining to impact fees in Georgia, as specified by the Development Impact Fee Act (DIFA) and the Department of Community Affairs (DCA) documents Development Impact Fee Compliance Requirements and Standards and Procedures for Local Comprehensive Planning. These three documents dictate the essential elements of an Annual Update, specifically the inclusion of a financial report and a schedule of improvements.

According to the Compliance Requirements, the Annual Update:

“must include: 1) the Annual Report on impact fees required under O.C.G.A. 36-71-8; and 2) a new fifth year schedule of improvements, and any changes to or revisions of previously listed CIE projects, including alterations in project costs, proposed changes in funding sources, construction schedules, or project scope.” (Chapter 110-12-2-.03(2)(c))

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<sup>1</sup> Note that the Compliance Requirements specify that the short term work program is to meet the requirements of Chapter 110-12-1-.04(7)(a), which is a reference to the STWP requirements in a previous version of the Standards

This Annual Update itself is based on the Cartersville Capital Improvements Element, as adopted by the City in October, 2006 last modified January 2026.

### **Financial Report**

The Financial Report included in this document is based on the requirements of DIFA, specifically:

“As part of its annual audit process, a municipality or county shall prepare an annual report describing the amount of any development impact fees collected, encumbered, and used during the preceding year by category of public facility and service area.” (O.C.G.A. 36-71-8(d)(1))

The required financial information for each public facility category appears in the main financial table (page 3); service area designations appear in the project tables that follow (pages 4 through 6).

and Procedures for Local Comprehensive Planning. The correct current description of a STWP is found at Chapter 110-12-1-.05(2)(c)(i).

The City’s fiscal year runs from July 1 to June 30.

### **Schedule of Improvements**

In addition to the financial report, the City has prepared a five-year schedule of improvements—a community work program (CWP)—as specified in the Compliance Requirements (Chapter 110-12-2-.03(2)(c)), which states that local governments that have a CIE must “update their entire Community Work Programs annually.”<sup>1</sup>

According to DCA’s requirements,<sup>2</sup> the CWP must include:

- A brief description of the activity;
- Timeframe for undertaking the activity;
- Responsible party for implementing the activity;
- Estimated cost (if any) of implementing the activity; and,
- Funding source(s), if applicable.

<sup>2</sup> Chapter 110-12-1-.05(2)(c)(i).

All of this information appears in the Community Work Program portion of this document, beginning on page 7.

# **IMPACT FEES FINANCIAL REPORT – CITY OF CARTERSVILLE, GA** **Fiscal Year 2025**

Cartersville, GA	Annual Impact Fee Financial Report - Fiscal Year 2025							
Public Facility	Libraries	Fire Protection	Police	Parks & Recreation	Roads	Administration	CIE Prep (recoupment)	TOTAL
Impact Fee Fund Balance June 30, 2025	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Impact Fees Collected (July 1, 2024 through June 30, 2025)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Subtotal: Fee Accounts</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
Interest Income July 1, 2024 through June 30, 2025	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
(Impact Fee Refunds)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
(Expenditures)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Impact Fee Fund Balance June 30, 2025	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Impact Fees Encumbered	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			\$0.00

## SCHEDULE OF IMPROVEMENTS

*\*The City of Cartersville amended its "Impact Fee" fee schedule to a maximum \$0.00 for all categories (units of measurement and land-use category) on September 3, 2009. All funds to that point have been properly reported in accordance with Impact Fee Financial Reporting Guidelines as can be viewed in the 2009 and 2010 financial reports. If/when a new fee schedule is established, project costs and schedule of improvements will be re-evaluated*

Public Facility: <b>Library</b>								
Service Area: <b>City-wide</b>								
Project Description	Project Start Date	Project End Date	Local Cost of Project	Maximum Percentage of Funding from Impact Fees	Maximum Funding Possible from Impact Fees	Impact Fees Expended	Impact Fees Encumbered	Status/Remarks
Collection Materials	2007	2007	\$117,492.02	97.4%	\$114,429.35	\$0.00	\$0.00	Delayed from 2007
Collection Materials	2008	2008	\$69,321.54	97.4%	\$67,516.99	\$0.00	\$0.00	
Collection Materials	2009	2009	\$71,527.08	97.4%	\$69,664.32	\$0.00	\$0.00	
Collection Materials	2010	2010	\$73,485.48	97.4%	\$71,564.73	\$24,640.16	\$0.00	
Collection Materials	2011	2011	\$76,177.57	97.4%	\$74,198.35	\$0.00	\$0.00	
Collection Materials	2012	2012	\$78,377.17	97.4%	\$76,339.89	\$29,393.45		
Collection Materials	2013	2013	\$80,819.77	97.4%	\$78,724.32	\$0.00		
Collection Materials	2014	2014	\$83,780.63	97.4%	\$81,597.59	\$0.00		
Collection Materials	2015	2015	\$85,728.23	97.4%	\$83,487.48	\$0.00		
Collection Materials	2016	2016	\$89,175.01	97.4%	\$86,846.43	\$0.00		
Collection Materials	2017	2017	\$91,608.34	97.4%	\$89,221.83	\$0.00		
Collection Materials	2018	2018	\$94,529.75	97.4%	\$92,085.01	\$0.00		
Collection Materials	2019	2019	\$97,723.71	97.4%	\$95,191.53	\$0.00		
Collection Materials	2020	2020	\$100,669.73	97.4%	\$98,050.34	\$0.00		
Collection Materials	2021	2021	\$104,103.45	97.4%	\$101,396.58	\$0.00		
Collection Materials	2022	2022	\$106,768.72	97.4%	\$104,004.08	\$0.00		
			<b>\$1,421,288.21</b>		<b>\$1,384,318.81</b>	<b>\$54,033.61</b>	<b>\$0.00</b>	

<b>Public Facility:</b>		<b>Fire Protection</b>						
<b>Service Area:</b>		City-wide						
<b>Project Description</b>	<b>Project Start Date</b>	<b>Project End Date</b>	<b>Local Cost of Project</b>	<b>Maximum Percentage of Funding from Impact Fees</b>	<b>Maximum Funding Possible from Impact Fees</b>	<b>Impact Fees Expended</b>	<b>Impact Fees Encumbered</b>	<b>Status/Remarks</b>
New Station 4 (7,000 sf)	2007	2008	\$1,120,000.00	97.3%	\$1,089,585.42	\$0.00	n/a	To be paid by Carter Grove through agreement
Station 1 Relocation (15,000 sf)	2010	2011	\$2,625,000.00	3.3%	\$87,500.00	\$117,475.74	\$0.00	
Station 3 Relocation (7,000 sf)	2015	2016	\$1,225,000.00	14.3%	\$175,000.00	\$0.00		
New Station 5 (7,000 sf)	2021	2022	\$1,365,000.00	100.0%	\$1,365,000.00	\$0.00		
Heavy Vehicle	2007	2007	\$275,000.00	100.0%	\$275,000.00	\$0.00		Delayed from 2007
Heavy Vehicle	2007	2007	\$750,000.00	100.0%	\$750,000.00	\$0.00		Delayed from 2007
Heavy Vehicle	2021	2021	\$275,000.00	100.0%	\$275,000.00	\$0.00		
			<b>\$7,635,000.00</b>		<b>\$4,017,085.42</b>	<b>\$117,475.74</b>	<b>\$0.00</b>	

<b>Public Facility:</b>		<b>Police Department</b>						
<b>Service Area:</b>		City-wide						
<b>Project Description</b>	<b>Project Start Date</b>	<b>Project End Date</b>	<b>Local Cost of Project</b>	<b>Maximum Percentage of Funding from Impact Fees</b>	<b>Maximum Funding Possible from Impact Fees</b>	<b>Impact Fees Expended</b>	<b>Impact Fees Encumbered</b>	<b>Status/Remarks</b>
Facility Space (8,400 sf)	2018	2019	\$1,470,000.00	99.4%	\$1,460,950.20	\$85,694.34	\$0.00	
			<b>\$1,470,000.00</b>		<b>\$1,460,950.20</b>	<b>\$85,694.34</b>	<b>\$0.00</b>	

<b>Public Facility:</b>		<b>Parks &amp; Recreation</b>						
<b>Service Area:</b>		City-wide						
<b>Project Description</b>	<b>Project Start Date</b>	<b>Project End Date</b>	<b>Local Cost of Project</b>	<b>Maximum Percentage of Funding from Impact Fees</b>	<b>Maximum Funding Possible from Impact Fees</b>	<b>Impact Fees Expended</b>	<b>Impact Fees Encumbered</b>	<b>Status/Remarks</b>
Future Park A (50 acres)	2012	2012	\$1,500,000.00	100.0%	\$1,500,000.00	\$0.00		
Future Park B (50 acres)	2018	2018	\$1,500,000.00	100.0%	\$1,500,000.00	\$0.00		
3 Track/Trails	see	remarks	\$690,000.00	96.7%	\$667,000.00	\$49,433.59	\$0.00	start date tba
2 Tennis Courts	see	remarks	\$100,460.06	100.0%	\$100,460.06	\$0.00		start date tba
2 Playgrounds	see	remarks	\$320,000.00	100.0%	\$320,000.00	\$0.00		start date tba
			<b>\$4,110,460.06</b>		<b>\$4,087,460.06</b>	<b>\$49,433.59</b>	<b>\$0.00</b>	

<b>Public Facility:</b>		<b>Road Improvements</b>						
<b>Service Area:</b>		City-wide						
<b>Project Description</b>	<b>Project Start Date</b>	<b>Project End Date</b>	<b>Local Cost of Project</b>	<b>Maximum Percentage of Funding from Impact Fees</b>	<b>Maximum Funding Possible from Impact Fees</b>	<b>Impact Fees Expended</b>	<b>Impact Fees Encumbered</b>	<b>Status/Remarks</b>
Douthit Ferry (widening)	tba	tba	\$750,000.00	100.0%	\$750,000.00	\$31,039.18	n/a	To be paid by Carter Grove through agreement
Terrell Drive (turn lane)	tba	tba	\$166,600.00	50.0%	\$83,300.00	\$0.00	\$0.00	
Center Road (widening)	tba	tba	\$498,225.00	100.0%	\$498,225.00	\$0.00		
			<b>\$1,414,825.00</b>		<b>\$1,331,525.00</b>	<b>\$31,039.18</b>	<b>\$0.00</b>	



## 2026-2030 COMMUNITY WORK PROGRAM CITY OF CARTERSVILLE, GA

Project Description	2026	2027	2028	2029	2030	Estimated Cost	Anticipated Funding Source(s)	Responsible Party or Parties
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### Economic Development

<p>Continue to participate in the BCJDA and BC2JDA equally with the County, and implement applicable components of the Economic Development Strategy, including:</p> <ol style="list-style-type: none"> <li>1. Retain / Expand Existing Industries &amp; Attract New Ones</li> <li>2. Improve Tax Digest per FTE</li> <li>3. Develop Industrial Property</li> <li>4. Implement the Comprehensive Financing &amp; Administrative Plan</li> <li>5. Support Workforce &amp; Community Development</li> </ol>	X	X	X	X	X	n/a	General Fund	Bartow-Cartersville Joint Development Authority (BCJDA), Bartow-Cartersville Second Joint Development Authority (BC2JDA), City Council, Commissioner,
Support collaboration among secondary and post-secondary education partners with each other and with employers, in regard to specialized job training programs and venues.	X	X	X	X	X	n/a	General Fund	BCJDA, Chamber

## Short Term Work Program

Project Description	2026	2027	2028	2029	2030	Estimated Cost	Anticipated Funding Source(s)	Responsible Party or Parties
Continue to work with the Downtown Development Authority in the redevelopment of properties and attraction of businesses in the downtown. Retail recruitment through Cartersville Electric contracted recruitment services	X	X	X	X	X	n/a	DDA Budget, General Fund	Downtown Development Authority, City Council, Cartersville Electric/Electric Cities of GA, BCJDA
Market downtown as a destination specialty shops, restaurants and museums to draw people downtown	X	X	X	X	X	variable	DDA Budget, General Fund	Downtown Development Authority, City Council, Cartersville Bartow CVB

### Natural and Historic Resources

Update Historic Resource Survey (Commercial / DBD properties)	X					\$23,300	General Fund, Grant	City Council, Planning
Continue to monitor the status of inventoried historic structures and properties located outside of the protected historic districts	X	X	X	X	X	n/a	General Fund	City Council, Planning,
Continue to support the restoration of original historic facades and buildings. Review and consider all available funding resources for historic preservation.	X	X	X	X	X	n/a	Grants, Private development	City Council, Planning

## Short Term Work Program

Project Description	2026	2027	2028	2029	2030	Estimated Cost	Anticipated Funding Source(s)	Responsible Party or Parties
Develop a 5-Year Capital Improvements Plan, which includes a schedule and budget for new facilities, maintenance and operation expenses, and a replacement plan for aging infrastructure within the City, based on adopted population and employment forecasts, and Levels of Service	X	X	X	X	X	n/a	General Fund	City Council

### Public Works

City-wide road projects - milling and resurfacing	X	X	X	X	X	\$2,235,000	SPLOST/LMIG	Public Works
Douthit Ferry Rd. improvements – road widening from SR 61/113 to Old Alabama Rd. (4 lane with median)(Right-of-way acquisition and utility relocation)		X	X	X		\$14,780,000	2020 SPLOST	Public Works
Equipment replacement	X	X	X	X	X	Variable	General Fund	Public Works
Solid Waste Transfer Station		X	X			\$1,900,000	2026 SPLOST	Solid Waste Division

Short Term Work Program

Project Description	2026	2027	2028	2029	2030	Estimated Cost	Anticipated Funding Source(s)	Responsible Party or Parties
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**Stormwater Division**

MS4 Compliance	X	X	X	X	X	\$50,000/yr	General Fund, Stormwater Revenue	Stormwater Division
Fite- Herring Stormwater Improvements	X	X				\$155,000	ARPA	Stormwater Division
Etowah-Lee Pocket Park/Stormwater Improvement	X	X				\$50,000	ARPA	Stormwater Division
Railroad Ditch Improvements	X	X	X	X	X	\$50,000	General Fund, Stormwater Revenue	Stormwater Division
Pipe Liner Project	X	X				\$110,000	ARPA	Stormwater Division
Erwin Street Ditch Stabilization		X				\$1,200,000	ARPA	Stormwater Division
West Ave Culvert Removal			X			\$600,000	ARPA	Stormwater Division

**Fire Department**

## Short Term Work Program

Project Description	2026	2027	2028	2029	2030	Estimated Cost	Anticipated Funding Source(s)	Responsible Party or Parties
Analyze current services and locational aspects of police, fire, libraries and medical services to determine appropriate densities in appropriate locations.	X	X	X	X	X	n/a	General Fund	City Council, Fire and Police Departments
Construct and place into operation Station #5/Cartergrove	X					\$7,351,903	Undetermined	City Council, Fire Department

### Police Department

Demo existing building at firing range and build new training building	X					\$5,400,000	SPLOST	Police Department
Replace police patrol units – on going	X	X	X	X	X	\$550,000	Federal asset forfeiture funds/General Fund	Police Department
Replace ALL Protective vests - ongoing	X	X	X	X	X	\$10,000/yr	General Fund	Police Department

### Library

Collection Materials	X	X	X	X	X	\$552,438	General Fund	Library
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### Parks & Recreation


## Short Term Work Program

Project Description	2026	2027	2028	2029	2030	Estimated Cost	Anticipated Funding Source(s)	Responsible Party or Parties
Recreation Center Construction – Tennessee St.	X					\$2,825,000	2020-SPLOST	Parks and Recreation
Douthit Ferry boat launch at Sam Smith Park	X					\$250,000	General Fund and County Grant	Parks and Recreation
Restrooms/Pavilion @ Pine Mt. Recreation Area – West Trailhead (to be scheduled when funding is determined)						\$150,000	General Fund/Grant	Parks and Recreation
Restroom/Pavilion @ Leake Mounds Trailhead		X				\$150,000	General Fund/Grant	Parks and Recreation
Dellinger Park Perimeter Fence Replacement				X	X	\$100,000	General Fund	Parks and Recreation
Dellinger Park Tennis Courts renovation/resurfacing Resurfacing complete 23, Renovation to be completed in 24.		X				\$350,000	General Fund/Park Bond	Parks and Recreation (Complete)
Implement the Parks and Recreation Master Plan	X	X	X	X	X	n/a (implementation is cumulative from stated projects in STWP list)	General Fund, GDOT Grant, Park Bond	Parks and Recreation
Cartersville Sports Complex Field Lighting (f#3 & F#4)		X	X			\$250,000	Park Bond	Parks and Recreation

### School System

## Short Term Work Program

Project Description	2026	2027	2028	2029	2030	Estimated Cost	Anticipated Funding Source(s)	Responsible Party or Parties
Develop a school expansion plan based on adopted forecasts of population which coordinates new facilities and residential permits.	X	X	X	X	X	n/a	School Board	Cartersville School System
Continue to monitor all facilities (not just school buildings) and make necessary adjustments, new additions, etc. to bring all facilities up to date. Review and consider all available funding resources for these facility updates/upgrades.	X						School Board	Cartersville School System

### Electrical Utilities

Require a utility capacity analysis if a proposed development will severely impact adjacent or system-wide capacity	X	X	X	X	X	n/a	n/a	Electric Utility/MEAG
Area Lighting upgrades to LED	X	X	X	X	X	\$90,000/YR,avg	Electric Revenue	Electric Utility
Vehicle Replacement	X	X	X	X	X	\$1,000,000	Electric Revenue	Electric Utility
Electric System Study Fuse Coordination	X					\$200,000	Electric Revenue	Electric Utility
Underground Cable Relocation – Cass White RD			X			\$1M	Electric Revenue	Electric Utility
Various reconductoring projects to upgrade older lines and poles to current standards	X	X	X	X	X	\$500,000/YR	Electric Revenue	Electric Utility

## Short Term Work Program

Project Description	2026	2027	2028	2029	2030	Estimated Cost	Anticipated Funding Source(s)	Responsible Party or Parties
Main St/Center Rd. tie-line		X	X	X		\$3M	Electric Revenue	Electric Utility
Tie line from substation #4 to Substation #12		X				\$500,000	Electric Revenue	Electric Utility
HPS to LED street lighting conversion	X	X	X	X	X	\$145,000/YR	Electric Revenue	Electric Utility
Sectionalizing and Smart Recloser Installations		X	X	X		\$60,000/YR	Electric Reserves	Electric Utility
Cass White Substation Circuit Relocation (#21)	X					\$2M	Electric Reserves	Electric Utility
Messer Expansion Project	X					\$1.6M	Electric Reserves	Electric Utility

### Gas Utilities

Cassville-White Road Phase II 0015145 (Bartow Co) – 8”/6” HP steel relocation	X	X				\$125,000	Gas Revenue	Gas System
Toyo Tire North America/Zion Road Development Area: Great Valley Parkway to Pettit Creek - 8” HP steel extension	X					\$1,250,000	JDA Funds/Gas Revenue	Gas System



## Short Term Work Program

Project Description	2026	2027	2028	2029	2030	Estimated Cost	Anticipated Funding Source(s)	Responsible Party or Parties
Rowland Springs Road P.E. Extension - 6" P.E. extension, Dean Road to McCaskey Creek Road	X					\$35,000	Gas Revenue	Gas System
Gilreath Road/Peeples Valley Road 6" HP Loop			X			\$75,000	Gas Revenue	Gas System
CS/1054/Douthit Ferry Rd from Old Alabama Rd to CS SR61/SR113 CSSTP-0007-00(494)				X		\$350,000	Gas Revenue	Gas System
Bridge replacement of CS 963/Sugar Valley Rd at Nancy Creek 0016596		X				\$150,000	Gas Revenue	Gas System
Grassdale Rd from SR3/SR 20 0016628								Gas System / Complete
S.R. 20 Conn, from Grassdale Rd to Old Grassdale Rd – Ph. I 0020049		X				\$490,000	Gas Revenue	Gas System
S.R. 20 Conn, from S.R. 3 to Grassdale Rd – Ph. II 0013238		X				\$250,000	Gas Revenue	Gas System
SK Battery America U.S. 411 Extension	X	X				\$1,500,000	Gas Revenue	Gas System
Williams/Transco #2 U.S. 411 Delivery Point	X	X				\$8,000,000	Gas Revenue	Gas System
GDOT Road Relocations	X	X	X	X	X	\$125,000	Gas Revenue	Gas System
District Regulating Station Renewals	X	X	X	X	X	\$125,000	Gas Revenue	Gas System
Proposed Gas System Add'l Garage Building	X					\$1,250,000	Gas Revenue	Gas System

Short Term Work Program

Project Description	2026	2027	2028	2029	2030	Estimated Cost	Anticipated Funding Source(s)	Responsible Party or Parties
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**Water & Sewer Department**

12" Water Main – Jones Mill to Pine Vista (1.5 miles)					X	\$3,000,000	Water & Sewer Revenue, Debt	Water & Sewer Department
Replace Water Main in Crestwood S/D	X					\$1,348,448	Water & Sewer Revenue, Debt	Water & Sewer Department Completion anticipated 4/10/26
New Overlook Lift Station		X				\$1,500,000	Sewer Capacity Fee Revenue	Water & Sewer Department
Replace Grassdale Road Water Main	X					\$2,535,098	Sewer Capacity Fee Revenue	Water & Sewer Department / completed
Replace Cherokee Circle Water Main	X					\$676,710	Sewer Capacity Fee Revenue	Water & Sewer Department / completed
Replace Water Main in Jordan Pines					X	\$1,000,000	Water & Sewer Revenue, Debt	Water & Sewer Department
High Pressure System Loop Completion	X					\$1,514,080	Water & Sewer Revenue, Debt	Water & Sewer Department / completed
Chestnut Street Water Main Replacement	X					\$841,547	Water & Sewer Revenue, Debt	Water & Sewer Department / completed

# Short Term Work Program

Project Description	2026	2027	2028	2029	2030	Estimated Cost	Anticipated Funding Source(s)	Responsible Party or Parties
West Avenue Water Main Replacement			X			\$2,000,000	Water & Sewer Revenue, Debt	Water & Sewer Department
Downtown Water Main Replacement – Phase 2				X		\$2,500,000	Water & Sewer Revenue, Debt	Water & Sewer Department
Continue loop of City with 36" line from Old Mill to Mission Rd.			X			\$35,000,000	Water & Sewer Revenue, Debt	Water & Sewer Department
Water line – Replace old 10" on Cherokee from Erwin Street to Cassville Road (~2,000 ft) with 12"				X		\$850,000	Water & Sewer Revenue, Debt	Water & Sewer Department
Fire Hydrant Replacement Program	X	X	X	X	X	\$20,000/YR	Water & Sewer Revenue	Water & Sewer Department
Replace asbestos cement main from Zena Dr to County Meter Pit (~2,000 feet – 12")			X			\$750,000	Water & Sewer Revenue, Debt	Water & Sewer Department
Water Pollution Control Plant Capacity	X	X	X	X		\$250,000,000	Revenue Bonds	Council, Water & Sewer Department
New Westside Water Reservoir		X				\$4,000,000	Water & Sewer Revenue, Debt	Water & Sewer Department
Sewer Inflow & Infiltration Elimination Program	X	X	X	X	X	\$60,000/YR	Water & Sewer Revenue, Debt	Council, Water & Sewer Department
Water Treatment Plant Capacity Expansion	X	X	X	X		\$150,000.000	Revenue Bonds	Council, Water & Sewer Department

## Short Term Work Program

Project Description	2026	2027	2028	2029	2030	Estimated Cost	Anticipated Funding Source(s)	Responsible Party or Parties
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### Housing

Pursue opportunities with the Etowah Area Consolidated Housing Authority as a partner in the creation of affordable housing	X	X	X	X	X	n/a	Housing Authority Budget	Housing Authority
Pursue opportunities for partnerships with non-profit agencies in the creation of affordable housing opportunities	X	X	X	X	X	n/a	General Fund	City Council
Increase code enforcement within targeted neighborhoods of the City – on going	X	X	X	X	X	n/a	General Fund	Planning
Address crime concerns in selected neighborhoods – on going	X	X	X	X	X	variable	General Fund	Police Dept
Continue to implement the mechanisms in place to foster the development of alternative forms of housing, such as mixed-use zoning, overlay districts, supplemented by the Character Area objectives and design guidelines	X	X	X	X	X	n/a	General Fund	City Council, Planning
Support the initiatives, projects and activities developed through the Georgia Initiative for Community Housing committee.	X	X	X	X	X	n/a	General Fund	City Council

### Land Use

Update land use and zoning maps	X	X	X	X	X	\$3,000/year	General Fund	Planning, GIS
Follow up on Hotel/motel code enforcement compliance	X	X	X	X	X	n/a	General Fund	Planning

# Short Term Work Program

Project Description	2026	2027	2028	2029	2030	Estimated Cost	Anticipated Funding Source(s)	Responsible Party or Parties
Investigate opportunities to increase housing in the downtown area (ongoing)	X	X	X	X	X	n/a	General Fund	City Council, Planning
Refine, and create an Overlay District for the Tennessee Street Corridor (round-about in design)	X					\$200,000	General Fund and/or Transp.grant	City Council, Cartersville Bartow MPO
Develop a public art program, and identify streetscape, lighting and associated elements design opportunities throughout the City, for civic facilities, public spaces and into roadway design.	X					variable	Grants, General Fund	DDA, City Council,
Create gateway features to highlight the entrances to special places and a strong identity program for unique historical resources, street signs with neighborhood names, and destination signs pointing to and from points of interest	X	X	X	X	X	variable	General Fund	City Council, DDA
Continue "Quiet Zone" efforts. <b>COMPLETE</b> (November 2025)						\$2,500,000	2020 SPLOST	Engineering, CSX, Council